

# STRATEGIES FOR WRITING THE ICBC CASE REPORT

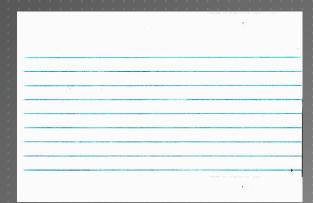
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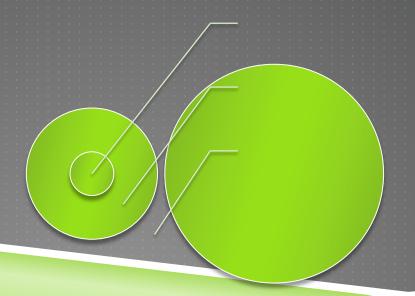
### SUMMARIZE THE FACTS

- I. On a sheet of paper, identify the facts you can distill from the case
- 2. Which facts are unremarkable?
- 3. Which facts are significant to what you see as the main issue in the case?



### WHAT KIND OF A PROBLEM IS IT?

- ▶ What is the range of business problems that ICBC can throw at you?
- ▶ What class or group of problems does this one belong to?
- Is there a standard way to handle problems of this kinds?
- ▶ What are the sub-aspects of this problem? Confounding issues?

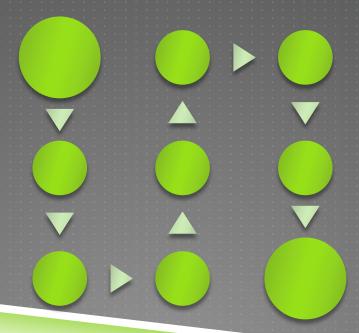


#### **DEGREE:** HOW SERIOUS IS THE PROBLEM?

- ▶ How serious is the problem: does it threaten the enterprise?
- ▶ Who is affected by the problem in the case?
- ► What are the consequences of various actions: do nothing? Action A? Action B?
- ▶ What costs (financial and personal) are associated with each action?

### WHY: WHAT EVENTS LED TO THIS

- Construct a coherent narrative of events that led to the problem presented in the case.
- ▶ What do the numbers mean? Why do you think so?

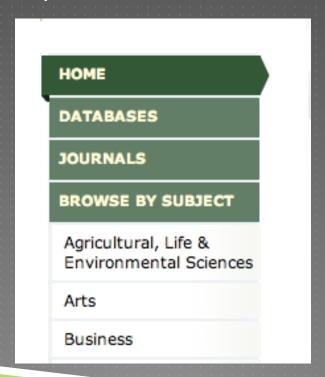


## HOW: POTENTIAL ACTIONS

- ▶ What action do you recommend?
- ▶ Who should be involved?
- ▶ What steps need to be taken to resolve the problem?

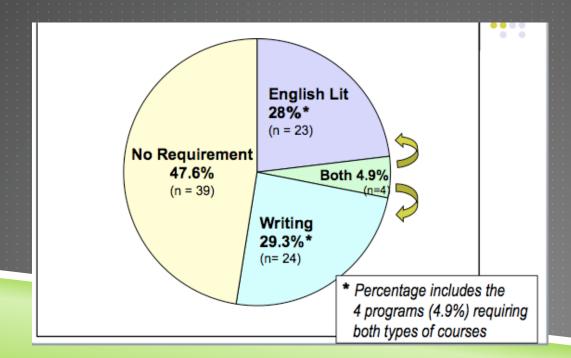
#### RESEARCH

 At any of the previous steps, look for opportunities to research additional information—precedents, statistics, known/proven strategies



#### **EXHIBITS**

- ▶ What goes in the main case report?
- ► What does in an appendix/attachment?
- What gets highlighted in a table or graph within the report?



### **ORGANIZATION**

- Introduction
- Analysis
- Discussion
- Recommendation and Implementation
- Exhibits
- Citations and Endnotes

## STYLE

- Direct
- Concise
- Largely non-technical
- Coherent: topic sentences, headings, paragraphs