



Board of Governors | December 12, 2025 | Open Session

8:00 AM - 12:00 PM | Council Chamber, 2-100 University Hall

8:00	In-Camera Session Governors, including the President
8:05	Conflict of Interest: Opportunity for Declaration Guy Bridgeman
	Open Session Agenda of December 12, 2025 Guy Bridgeman <i>Motion to approve</i>
	Opening Remarks Guy Bridgeman
8:10	Research Learning Moment: UofA's Centre for Applied Research in Defence and Dual-Use Technologies (CARDD-Tech): Advancing Canada's Secure and Dual-Use Innovation Future in Alberta Ian Smith, Jamie Hogan
8:30	Report of the President Bill Flanagan
8:40	Organizational Values Verna Yiu, Todd Gilchrist <i>Motion to approve</i>
	Report of the Audit and Risk Committee Lillian Zenari
8:55	IT Security Policy Todd Gilchrist, Mark Humphries <i>Motion to approve</i>
	Report of the Finance and Property Committee Darren Durstling
9:05	Key Budget Drivers Todd Gilchrist, Verna Yiu, Darrell Dancause <i>Motion to approve</i>
9:15	Exceptional Tuition Increases Verna Yiu <i>Motion to approve</i>
9:25	Tuition Briefing Verna Yiu, Melissa Padfield <i>For Discussion</i>
9:40	Fiscal Update, Fiscal Year 2025/26 Todd Gilchrist, Darrell Dancause, Ashley Bhatia <i>For Discussion</i>
9:50	Consent Agenda Guy Bridgeman <i>Motion to approve</i> Open Session Minutes of October 17, 2025 <i>Motion to approve</i> Investment Management Agreements <i>Motion to approve</i> Space Management Policy <i>Motion to approve</i> Tuition for New Programs <i>Motion to approve</i> Annual Resolutions of a Subsidiary Corporation <i>Motion to approve</i>

Information Items

Report of the Audit and Risk Committee

Report of the Finance and Property Committee

Report of the Governance Committee

Report of the Human Resources and Compensation Committee

Report of the Investment Committee

Report of the Learning, Research and Student Experience Committee

Chancellor's Report

Alumni Association

Students' Union

Graduate Students' Association

Association of Academic Staff

Non-Academic Staff Association

General Faculties Council (documents to be distributed when available)

Adjournment of Open Session