UNIVERSITY OF ALBERTA

Indispensable to Alberta. Transformational for the world.

A strategy for the Faculty of Medicine & Dentistry

DRAFT FOR CONSULTATION | Nov. 2026

Our intent: Create a powerful cycle of impact, investment and distinction

Vision 2025 established a strong foundation for the Faculty's next chapter. As the Faculty at the heart of the University of Alberta's global ambition in health and well-being, the FoMD has a defining role to play in realizing Shape: The University Strategic Plan and its commitment to world-leading research and meaningful impact.

Our next strategy rests on the belief that becoming an essential partner in addressing Alberta's health challenges and a global leader in selected research areas will create a powerful cycle of impact and investment. Success in these two ambitions will attract exceptional talent, strategic partnerships and novel funding, enabling us to build new capabilities, deepen our distinction and tackle even greater challenges.

Success will compound. Building on our Faculty's rich history and exceptional talent, we will attract the brightest minds, meaningful partnerships and transformational investment, building our reputation as the place where exceptional people come together to solve consequential health challenges.

This powerful cycle of talent, investment and opportunity will elevate the entire Faculty and expand what we can achieve together. Our strategy sets out how we will realize this potential.

Our ambition:

> The Faculty of Medicine & Dentistry will bring together the most ambitious minds in health to transform lives in Alberta and around the world.

Our Focus: Two Domains of Distinction

1. The Essential Core – Indispensable to Alberta

Indispensable to Alberta means strengthening the FoMD's role in improving the health of Albertans by drawing on our strengths in education, research and clinical innovation to solve complex health challenges across the province, working alongside communities to deliver lasting impact.

The choices: Alberta first. Rural, northern, remote and Indigenous communities become academic and research partners. Organize around Alberta health and workforce challenges.

The measures of success: Future-ready learners. Alberta has the health workforce it needs. Sustained academic and research partnerships. Discoveries adopted in education, care, policy and communities. A measurable change in the health and wellbeing of Albertans.

Every part of the FoMD builds the Core. Together, we make Alberta stronger.

2. Institutes of Global Impact – Transformational for the World

Transformational for the world means that we will build a small number of institutes that transform their fields. Strengthening Alberta through world-leading talent, science, partnerships and investment.

The choices: Concentrate rather than spread investment evenly. Nurture emerging excellence and global potential. Target recruitment. Build exceptional shared resources and a culture that amplifies excellence. Reassess investments that cannot meet the goal.

The measures of success: Internationally recognized influence and impact. Exceptional talent attracted and retained. Increased external funding, philanthropy and partnerships. Discoveries adopted in care, policy, commerce or society. Stronger Essential Core capabilities. Emerging areas earning institute designation.

Focus on our strengths. Transform fields globally. Bring the benefits home.