The University of Alberta respectfully acknowledges that we are located on Treaty 6 territory, a traditional gathering place for diverse Indigenous peoples including the Cree, Blackfoot, Metis, Nakota Sioux, Iroquois, Dene, Ojibway/Saulteaux/Anishinaabe, Inuit, and many others whose histories, languages, and cultures continue to influence our vibrant community.
Overview

Current context (SET) from Todd Gilchrist (5 mins)

Presentation from Andrew Sharman (20 mins)

Questions and discussion (20–30 mins)

Next steps and wrap-up (5 mins)
For the Public Good

**Objective 23:** Ensure that the University of Alberta’s campuses, facilities, utilities, and information technology infrastructure can continue to meet the needs and strategic goals of the university.
Service Excellence Transformation

The Space & Facilities initiative is reviewing all operational costs associated with all university spaces to inform how to better optimize space usage.

External, third-party will conduct this review (awaiting final report)

Emphasis on “supported” (non-cost recovery) facilities (approximately 14 m ft²)
Service Excellence Transformation

Recommendations from the report will impact the university’s approach to optimizing space usage on all five campuses.

Reduce operational costs (utilities, maintenance, custodial, etc)

Leverage strategic partnerships to divert costs and generate revenue
BUILDINGS ranging from 1-110 YEARS OLD

20 MILLION SQ. FEET of INFRASTRUCTURE

OLDEST & LARGEST university in ALBERTA

Almost 500 BUILDINGS on 5 CAMPUSES

Total value of buildings is $7.25 BILLION

CURRENT deferred maintenance is $337 MILLION

5 YEAR PROJECTION of deferred maintenance is $952 MILLION
Asset Management Life Cycle

1. Creating and Acquiring
2. Planning and Programming
3. Operating and Maintaining
4. Renewing or Disposing

Strategic Enablers
Taking Care of our Campuses
Integrated Asset Management Strategy

- Space planning and optimization
- Renewal and renovation
- Decommission or demolition
Space planning and optimization

Ensure that space is being used in the best way possible

Reducing leases to better utilize space owned by the university

Enterprise Square | ECHA | North Power Plant
Space optimization: Enterprise Square
Space optimization: ECHA
Space optimization: North Power Plant
Taking Care of our Campuses
Integrated Asset Management Strategy

Space planning and optimization

Renewal and renovation

Decommission or demolition
Renewal and renovation

Improve the condition of existing buildings

Revitalize aging structures and systems

Lister | Dentistry/Pharmacy | Emily Murphy House
Athabasca Hall | Assiniboia Hall | Pembina Hall
Triffo Hall | Biological Sciences | Convocation Hall
Renewal: Lister tower renewal
Renewal: Athabasca, Assiniboia and Pembina Halls
Renewal: Triffo Hall
Taking Care of our Campuses
Integrated Asset Management Strategy

Space planning and optimization

Renewal and renovation

Decommission or demolition
Decommission or demolition

When a building no longer supports the academic or research mission

Restoration and maintenance costs have outpaced what is financially sustainable

Alumni House | East Campus Houses | Soaring House
Michener Park | Administration Building | Ring Houses
Next steps

- Occupancy and programming of Dentistry/Pharmacy Centre
- Impacts of SET, U of A budget and COVID-19 pandemic
- Further densify Enterprise Square
- Continued community and board updates on Integrated Asset Management Strategy