



The Board of Governors and the General Faculties Council of

MOUNT ROYAL UNIVERSITY

extend greetings and sincere congratulations on the occasion of the installation of

William Flanagan

as the fourteenth President and Vice-Chancellor of the

University of Alberta

on the sixteenth day of September, two thousand and twenty

A handwritten signature in black ink, appearing to read 'Alex Pourbaix'.

Alex Pourbaix
Chair, Board of Governors

A handwritten signature in black ink, appearing to read 'Tim Rahilly'.

Dr. Timothy Rahilly
President and Vice-Chancellor