



*The Chancellor, Board of Governors, Senate  
and Faculty of Mount Saint Vincent University  
extend greetings to*

*William Flanagan*

*on the occasion of his installation  
as 14<sup>th</sup> President and Vice-Chancellor of*

*University of Alberta*

*on this 16<sup>th</sup> day of September, 2020*

*Sincere best wishes for  
prosperity and success.*

*Given at Halifax, Nova Scotia*

A handwritten signature in black ink, appearing to read 'M. Bluehardt'.

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Dr. Mary Bluehardt  
President and Vice-Chancellor