

2 September 2020

Professor William Flanagan
President and Vice-Chancellor
University of Alberta President's Office
2-24 South Academic Building
11328 – 89 Ave NW
Edmonton AB
T6G 2J7

Dear Professor Flanagan,

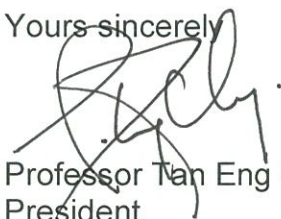
**Congratulations on Appointment as President and Vice-Chancellor of
University of Alberta**

It is my honour to congratulate you on your appointment as the President and Vice-Chancellor of the University of Alberta.

University of Alberta and National University of Singapore have enjoyed warm and productive collaborations over the years, particularly in areas of research and our student exchange programme, which has been active since 2000.

I take this opportunity to send our best wishes for your appointment and look forward to deepening our institutional ties, and to bring about mutually beneficial opportunities for faculty members and students across our two campuses.

Yours sincerely



Professor Tan Eng Chye
President