



The Board of Governors and Senate of

RYERSON UNIVERSITY

*its faculty, staff, and students
extend best wishes to the*

UNIVERSITY OF ALBERTA

on the occasion of the installation of

WILLIAM FLANAGAN

as the fourteenth President and Vice-Chancellor

*Given at Edmonton, Alberta,
this sixteenth day of September,
two thousand and twenty*

Janice Fukakusa, Chancellor

Mohamed Lachemi, President & Vice-Chancellor