



St Stephen's College

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Dear William Flanagan,

On behalf of everyone at St. Stephen's College—our Board, Senate, Co-Chancellors Colm and Lynda O'Carroll, and Faculty and Staff—please accept our warm congratulations and best wishes today on the occasion of your installation as President and Vice-Chancellor of the University of Alberta.

Your arrival at the University comes with much excitement and freshness. Your vision for the future, the clarity of your communication, the brightness of your optimism, and most of all, your kindness and warm demeanour have already impressed themselves upon the University community.

No doubt the years ahead will bring a special set of challenge. There are many uncertainties that surround the path before us. Nevertheless, your leadership presence in our community builds confidence and courage as we walk this path together.

As always, St. Stephen's College remains a vibrant and longstanding educational partner of the University of Alberta. I look forward to finding new and renewed ways for our two institutions to continue working together for the uplifting of all people toward the public good.

Warm regards,

Fred Tappenden

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