



**February 9, 2021**

# Taking Care of our Campuses

INTEGRATED ASSET MANAGEMENT STRATEGY





# Acknowledgment of Traditional Territory

The University of Alberta respectfully acknowledges that we are located on Treaty 6 territory, a traditional gathering place for diverse Indigenous peoples including the Cree, Blackfoot, Metis, Nakota Sioux, Iroquois, Dene, Ojibway/Saulteaux/Anishinaabe, Inuit, and many others whose histories, languages, and cultures continue to influence our vibrant community.



# Overview

Current context (SET)  
from Todd Gilchrist  
(5 mins)

Presentation from  
Andrew Sharman  
(20 mins)

Questions and discussion  
(20–30 mins)

Next steps and wrap-up  
(5 mins)



# For the Public Good

**Objective 23:** Ensure that the University of Alberta's campuses, facilities, utilities, and information technology infrastructure can continue to meet the needs and strategic goals of the university.



# Service Excellence Transformation

The Space & Facilities initiative is reviewing all operational costs associated with all university spaces to inform how to better optimize space usage

External, third-party will conduct this review (awaiting final report)

Emphasis on “supported” (non-cost recovery) facilities (approximately 14 m ft<sup>2</sup>)



# Service Excellence Transformation

Recommendations from the report  
will impact the university's approach to  
optimizing space usage on all five campuses

Reduce operational costs  
(utilities, maintenance,  
custodial, etc)

Leverage strategic  
partnerships to divert costs  
and generate revenue









**BUILDINGS** ranging from  
**1-110 YEARS OLD**

**20 MILLION SQ. FEET**  
*of* **INFRASTRUCTURE**

**OLDEST & LARGEST**  
*university in* **ALBERTA**

*Almost* **500 BUILDINGS**  
*on* **5 CAMPUSES**

*Total value of buildings is*  
**\$7.25 BILLION**

**CURRENT**  
*deferred maintenance is*  
**\$337 MILLION**

**5 YEAR PROJECTION**  
*of deferred maintenance is*  
**\$952 MILLION**





# Asset Management Life Cycle



# Taking Care of our Campuses

## Integrated Asset Management Strategy

Space planning  
and optimization

Renewal and  
renovation

Decommission  
or demolition





# Space planning and optimization

Ensure that space is being used in the best way possible

Reducing leases to better utilize space owned by the university

Enterprise Square | ECHA | North Power Plant















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## Integrated Asset Management Strategy

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or demolition



# Renewal and renovation

Improve the condition  
of existing buildings

Revitalize aging  
structures and systems

Lister | Dentistry/Pharmacy | Emily Murphy House  
Athabasca Hall | Assiniboia Hall | Pembina Hall  
Triffo Hall | Biological Sciences | Convocation Hall





























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## Integrated Asset Management Strategy

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and optimization

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renovation

Decommission  
or demolition



# Decommission or demolition

When a building no longer supports the academic or research mission

Restoration and maintenance costs have outpaced what is financially sustainable

Alumni House | East Campus Houses | Soaring House  
Michener Park | Administration Building | Ring Houses





# Next steps

Occupancy and programming of Dentistry/Pharmacy Centre

Impacts of SET, U of A budget and COVID-19 pandemic

Further densify Enterprise Square

Continued community and board updates on Integrated Asset Management Strategy





